

Curriculum Vitae

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Jeffrey C. (Jeff) Bauer, Ph.D.

PERSONAL INFORMATION

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EDUCATIONAL BACKGROUND

<u>School</u>	<u>Dates</u>	<u>Degrees</u>
University of Colorado Boulder, Colorado	1972-75	Ph.D., Economics (1975) M.A., Economics (1974)
Institut Universitaire de Hautes Etudes Internationales University of Geneva, Switzerland	1971-72	(M.A. thesis research)
Colorado College Colorado Springs, Colorado	1965-67 1968-69	B.A., Economics (1969)
Institut d'Etudes Politiques University of Paris, France	1967-68	Certificat d'Etudes Politiques (1968)
Fairview High School Boulder, Colorado	1962-65	Diploma (1965) Valedictorian
Green River Public Schools Green River, Wyoming	1952-62	

ACADEMIC SCHOLARSHIPS AND AWARDS

Kellogg Foundation National Fellow, 1980-83

Fulbright Scholar, University of Geneva, Switzerland, 1971-72

Ford Foundation Independent Study Honors Program, Colorado College, 1966-69

Boettcher Scholar, Colorado College, 1965-69

EMPLOYMENT AND APPOINTMENTS

Practice Partner, Health Futures, ACS Healthcare Solutions, Dearborn, Michigan, 1999-present
(Superior Consultant Company acquired by ACS, April 2005)

Senior Vice President, Education and Industry Awareness
Superior Consultant Company, Inc., Dearborn, Michigan, 1999-2005

President, The Bauer Group, Inc., 1988-1999

Senior Fellow (Health Policy and Programs), Center for the New West, Denver Colorado, 1992-2001

President, Quantum Video Production Group, Inc., 1994-1996

Visiting Senior Lecturer, Administrative Medicine Program, Department of Preventive Medicine,
School of Medicine, University of Wisconsin, -Madison, 1992-1997

Independent Consultant in Health Care Economics, 1984-1988

Senior Research Associate, Graduate Programs in Health Administration, Graduate School of
Business, University of Colorado at Denver, 1985-1992

Assistant to the Chancellor for Planning and Program Development, University of Colorado Health
Sciences Center, Denver, 1982-84

Health Policy Advisor to Governor Richard D. Lamm (Colorado), Denver, Colorado, 1980-84.

Executive Director, Institute for Health, Denver (Loaned Executive on Sabbatical Leave of Absence
from University of Colorado Health Sciences Center), 1982-83

Director of Program Development and Policy Analysis, Office of the Chancellor, University of
Colorado Health Sciences Center, 1980-82

Associate Professor (Tenured), Schools of Medicine and Dentistry, University of Colorado Health
Sciences Center, 1980-84

Assistant Professor, Schools of Medicine and Dentistry, 1975-79

Instructor, School of Medicine, University of Colorado Health Sciences Center, 1973-75

Research Assistant, Hail Study Project, National Center for Atmospheric Research, Summers, 1964-69

ACADEMIC AND ADMINISTRATIVE SERVICE

Member, Curriculum Development Committee, Graduate Program in Administrative Medicine, University of Wisconsin at Madison, 1995-1997

Member, Admissions Committee, Graduate Programs in Health Administration, University of Colorado at Denver; 1986-1988

Director, Study of Ability to Pay and Indigent Care at University Hospital (Colorado General); 1978-79

Member, University of Colorado Regents' Task Force on Collective Bargaining; 1978

Co-Chairman, Area Health Education Center Task Force on Continuing Education for Health Professionals; 1977-78.

President, Faculty Council, University of Colorado Health Sciences Center, 1979-1980.

President, Faculty Assembly, School of Dentistry; 1976-78.

Vice-President, Faculty Council, University of Colorado Health Sciences Center; 1975-78.

Chairman, Office of Continuing Dental Education; 1976-78

Member, Committee on Travel Agency Contracts, Colorado State Department of Purchasing; 1976-77

Chairman, Planning and Fiscal Policy Committee, Department of Preventive Medicine, School of Medicine; 1976-77

Member, Central Services Committee, University of Colorado Health Sciences Center; 1974-77

Member, Admissions Committee, Graduate Program in Health Administration; 1974-77

TEACHING EXPERIENCE (UNIVERSITY COURSES TAUGHT)

Interpreting Clinical Literature

Medical Care Organization

Health Sciences and Epidemiology

Rural Health

Statistics

Strategic Planning and Policy

Health Economics

Research Methods

Current Topics in Health Care Finance

Principles of Macroeconomics and Microeconomics

Accelerated Principles of Economics

Statistics in Dental Literature

Dental Care Organization

Dental Ethics and Jurisprudence

Public Health and Community Dentistry

ACADEMIC GRANTS AND CONTRACTS

Project Director, Community-Based Project to Identify Rural Health Alternatives, Funded by grants from the Boettcher Foundation, Adolph Coors Foundation, and Helen K. and Arthur E. Johnson Foundation, 1985-1987.

Project Director, Hospital Closure, Conversion, and Emergency Services Enhancement Project, Funded by the El Pomar Foundation, 1985-1987.

Project Director, Analysis of Factors Which Affect the Utilization of Dental Services, Health Resources Administration Contract No. 231-77-0058; 1977-78.

Project Director, Communications Technology Satellite Program, Health Resources Administration Contract No. 231-76-00029; 1976-78

Project Coordinator, Utah Cost Improvement Project (The Original Rural Hospital Nursing Home "Swing Bed" Experiment), Social Security Administration Contract No. SSA-PMB-74-386; 1974-75

PROFESSIONAL ACTIVITIES AND COMMUNITY SERVICE

Member, American College of Healthcare Executives and Chicago Health Executives Forum, 2006-present

Member, Healthcare Financial Management Association, 2006-present

Member, Kellogg Fellows Leadership Alliance, Planning Committee on Global Health Initiatives, 2005-2006

Member, American Association for the Advancement of Science, 1982-present

Member, Rotary Club of Brush; 1984-2002; President, 1987-88

Candidate for Colorado State House of Representatives, 1996

Member, Board of Directors, Morgan County Economic Development Corporation; 1984-1991

Member, Board of Trustees, Eben Ezer Lutheran Care Center, Brush, CO; 1985-1991

Member, National Task Force on Frontier Medicine, Department of Health and Human Services/Public Health Service, 1985-1988

Member, Long-Range Planning Committee, East Morgan County Hospital (Brush, CO); 1984-1987; Community Relations Committee, 1987-present

Member, Brush Area Chamber of Commerce; 1983-present

Member, Colorado Plains, Inc.; 1983-1989

Member, Editorial Review Board, Milbank Memorial Fund Quarterly; 1979-1986

Member, Governor's Science and Technology Council, State of Colorado; 1985-1987

Member, Governor's Council on Health Promotion and Physical Fitness, State of Colorado; 1982-85

Member, Colorado Health Forum; 1982-85

Technical Advisor on Health Care Cost Containment, Department of Health, State of Colorado; 1983

Member, Mayor's Management Review Committee, Department of Health and Hospitals, City and County of Denver; 1983

Member, Editorial Review Board, Journal of Public Health Dentistry; 1976-82

PUBLICATIONS

1. Bauer, J.C. "Comments on the Ground Observation of the Formation of Hailstones in Cumulonimbus Clouds" *Journal of Atmospheric Physics* Supplement, Fall 1967
2. Kralewski, J.E., Bauer, J.C. "The Health Maintenance Organization as a Resource Allocator" Hospital Medical Staff 3:3, April 1974
3. Bauer, J.C. "An Economist Looks at Rural Health Care" Rocky Mountain Medical Journal 71:623, November 1974

4. Bauer, J.C. A Microeconomic Analysis of Dental Fees (Ann Arbor: University Microfilms, 1975)
5. Bauer, J.C. "A Study of Dental Economics: Characteristics of Practice and Determination of Fees" Journal of the Colorado Dental Association 54:17, January 1976
6. Kralewski, J.E., Bauer, J.C. "Graduate Education in Health Administration: Five Years' Experience in a Medical School Setting" Journal of Med. Education 51:856, October 1976
7. Bauer, J.C. "Health Economics in the Pharmaceutical Sector" Colorado Pharmacist 6:14, July-August 1976
8. Domer, L.R., Bauer, J.C., Bomberg, T.J. "Attitudes Toward Expanded Function Dental Auxiliaries as a Function of Provider Characteristics and Exposure to TEAM Training" Journal of Public Health Dentistry 37:9, Winter 1977
9. Bauer, J.C. "A Nursing Care Price Index" American Journal of Nursing 77:1150, July 1977
10. Bauer, J.C., Kralewski, J.E. "The Formation and Evaluation of a Graduate Program in Health Administration within a Medical School" Journal of Community Health 4:150, Winter 1978
11. Bauer, J.C., Pierson, A.P., House, D.R. Factors Which Affect the Utilization of Dental Services: A Review and Analysis of the Literature U.S. Department of Health, Education, and Welfare, Public Health Service, DHEW Publication Number (HRA) 78-64, May 1978
12. Aldridge, M.G., Bauer, J.C., Cockings, S.M. Concepts for Reimbursement of Nursing Services (Kansas City: American Nurses' Association, 1978)
13. McCarthy, J.T., Bauer, J.C., Call, R.L. "Successful Grantsmanship" Health Care Management Review 3(3):37, Summer 1978
14. Bauer, J.C., Bush, R.G. "Dentists' Attitudes Toward Continuing Dental Education" Journal of Dental Education 42:623, November 1978
15. Bauer, J.C. "Basic Economics and the Future of Nursing" Nursing Administration Quarterly 3(1):83, Fall 1978
16. Brown, W.T., Bauer, J.C. "Today's Approach to Tomorrow's Dentistry: Comprehensive Oral Health Care" General Dentistry 28(3):54, May-June 1979
17. Bauer, J.C. "The Market for Continuing Dental Education: Competition, Coordination, and Objectives" General Dentistry 29(4):56, July-August 1979
18. Smith, G.E., Bauer, J.C., Bomberg, T.J. "Trends in Operative Dentistry Skills" Operative Dentistry 5(1):14, Winter 1980
19. Bauer, J.C. "Speculation on the Future of Hospital Dental Practice" Journal of Hospital Dental Practice XIV(2):62, 2nd Quarter 1980

20. Bauer, J.C. "Hospital Quality Assurance Programs: The Marketing Perspective" AUPHA Program Notes 1979
21. Krauss, T.C., Bauer, J.C. "Differences in Dentists' Designations and Interpretations of Restored Surfaces" Dental Economics pp.17-18, November 1980
22. Goldfogel, M.H., Bauer, J.C. "Teaching Electroplating of Crown and Bridge Impressions in American Dental Schools: A Survey" Journal of Dental Education 4(12):712, December 1980
23. Bauer, J.C. "The Wellness Movement and Economic Development in Rural Areas" Department of Health and Human Services, Rural Health Monograph Series, 1980
24. Carr, E.H., Cross, G.C., Bauer, J.C. "Dental Hygienists' Continuing Education: Attitudes and Perceived Needs" Dental Hygiene 55(8):35, August 1981
25. Luke, R.D., Bauer, J.C. (eds.) Issues in Health Economics (Rockville, MD: Aspen Press, 1982)
26. Snyder, T.L., Domer, L.R., Bauer, J.C. A Personalized Guide to Practice Evaluation (St. Louis: C.V. Mosby & Co., 1982)
27. Domer, L.R., Bauer, J.C. A Personalized Guide to Establishing Associateships and Partnerships (St. Louis: C.V. Mosby & Co., 1983)
28. Rovin, S., Bauer, J.C. "Cost Containment in Dental Education" in Kudrle, R.T., Meskin, L.H. (eds.) Reducing the Cost of Dental Care (Minneapolis: University of Minnesota Press, 1983)
29. Davis, M.F., Rosenberg, K., Iverson, D.C., Vernon, T.M., Bauer, J.C. "Worksite Health Promotion in Colorado" Public Health Reports 99(6):538, November-December 1984
30. Bauer, J.C. "The Changing Climate for Health Care in America: A Forecast for the Colorado Plains" Eastern Colorado Magazine 1(1):4, January 1985
31. Bauer, J.C. "Collections and the Future of Health Care" Collector 51(4):13, November 1985
32. Pounds, L.F., Bauer, J.C. "The Future of the Rural Hospital: Assessing the Alternatives" (American Hospital Association) Trustee 40(3):18, March, 1987
33. Bauer, J.C. "Changing Times in Healthcare" Collector 53(11):7
34. Bauer, J.C. "Trends in Rural Health Care Delivery: Progressive Non-hospital Alternatives" in Norman Walzer (ed.) Financing Rural Health Care (Westport, CT: Praeger; 1988)
35. Bauer, J.C. "The Prospects for Rural Health" HealthSpan Report of Health Business and Law 4(6):14, June, 1987
36. Bauer, J.C. Health Care in Rural America: Problems, Promise, and Policy Perspectives (Washington, D.C.: Public Policy Institute, 1988).

37. Bauer, J.C. "Artistic Reflections of a Trip to Colombia: Symbolic Vision and Creative Thinking" Journal of Popular Culture 22(1)91-97, Summer 1988.
38. Bauer, J.C., Weis, E.M. "Rural America and the Revolution in Health Care" Rural Development Perspectives 5(3)2-6, June 1989
39. Bauer, J.C. "The Safe and Appropriate Levels of Health Services for Rural America" Better Health Care for Rural America Joint Economic Committee of the Congress of the United States, S. Hrg. 101-595:2-5 *supra*, December 1989
40. Bauer, J.C. and K.A. Miller "Clinical Program Renovation Management" Physician Executive 18(4):27-30, July-August 1992
41. Bauer, J.C. "The Primary Care Hospital Alternative: More and Better Health Without Closure" in L. Straub The Future of Rural Health (Westport, CT; Praeger, 1992)
42. Bauer, J.C., E.M. Weis, K.A. Miller Plugging the Leaks in Health Care: Harnessing Economic Opportunity in Rural America (Denver: Center for the New West, 1992)
43. Bauer, J.C. . "Public Policy and Funding Issues: The Role of the Clinician" Investigative Radiology 28(4):S56-S58, September 1993
44. Bauer, J.C. Not What The Doctor Ordered: Reinventing Medical Care in America (Chicago: Probus Press, 1994)
45. Perez-Johnson, I., J.C. Bauer, and E.M. Weis Guide for HCFA's Rural Health Care Transition Grant Program U.S. Department of Health and Human Services, Health Care Financing Administration, HCFA Publication No. 03362, 1994
46. Bauer, J.C. Statistical Analysis for Health Care Decision-Makers: Understanding and Evaluating Critical Information in a Competitive Market (Chicago: Irwin Professional Publishing, 1995)
47. Bauer, J.C. "The Role of Data in a Changing Healthcare Industry" Healthcare Financial Management (July, 1996; 60-62)
48. Bauer, J.C. "Next" (series of weekly columns on the future of health care) Healthcare Executive Outlook (published by Medical Economics, 1997)
49. Bauer, J.C. Not What the Doctor Ordered (Revised): How to End the Medical Monopoly in Pursuit of Managed Care (New York: McGraw-Hill, 1998)
50. Brown, W.T. and J.C. Bauer "What Medicine Teaches Us about Managed Care" Dental Economics January 1998, pp. 53-86
51. Bauer, J.C. and W.T. Brown "Wave of informatics will transform profession" Dental Economics August, 1998

52. Bauer, J.C. "The Changing Paradigm of Knowledge in Health Care: Implications of Evolutionary Experience in the United States" in Knowledge Management in the Learning Society: Education and Skills (Paris, France: Organization of Economic Cooperation and Development, Paris, 2000), pp. 175-182
53. Bauer, J.C. "Health Care on the Prairie: Practice and Policy/How Rural Health Care is Responding to New Challenges" Center for the New West Special Report, October, 1998 (12 pp.)
54. Bauer, J.C. and M. Ringel Telemedicine and the Reinvention of Health Care: The Seventh Revolution in Medicine (New York: McGraw-Hill, 1999)
55. Bauer, J.C. "The Future of Managed Care: Diagnosis, Prognosis, and Treatment Plan" Managed Care Practice Fall, 1999, pp. 1-13
56. Bauer, J.C. "How Telemedicine is Rearranging Our Universe" Michigan Health and Hospitals November/December, 1999, pp. 12-14
57. Bauer, J.C. and R. C. Coile "Debate on Reimbursement for Online Care: Should Physicians Be Paid to Practice Telemedicine?" Medical Crossfire October, 2000, pp. 53-57
58. Bauer, J.C. "An Insider's Forecast for the Future of Health Reform: Getting Better in Spite of Reform" in Visions of the Future from Leading Thinkers (Washington, D.C.: The White House, 2000)
59. Bauer, J.C. "Telemedicine at the Crossroads: Growing Pains or Identity Crisis" Telemedicine Today February, 2000, p. 22
60. Bauer, J.C. "Telemedicine: A New Foundation for 21st Century Health Care," The Center for Digital Culture, Denver, Colorado, 2000
61. Bauer, J.C. "Consumerism Redefined: The E-health Imperative" Michigan Health and Hospitals Magazine July/August, 2000, p. 42
62. Bauer, J.C. "Insights on Telemedicine: To Succeed is Human" *Journal of Healthcare Information Management* vol. 16/no. 1, Winter 2001, pp. 14-15
63. Bauer, J.C. and W.T. Brown "The Digital Transformation of Oral Health Care: Teledentistry and E-health" Journal of the American Dental Association February, 2001, pp. 204-209
64. Bauer, J.C., P.R. Heisen, M.M. Shabot "Click Here to Accept: Purchasing Surgery Online—a Positive Trend?" Medical Crossfire February 15, 2001, pp. 28-30
65. Coile, R.C. Jr., J.C. Bauer "What's Up, Cyberdoc?" Advance for Health Information Executives March, 2001, pp. 63-66
66. Bauer, J.C. "Telemedicine is Alive and Well: Expanding Clinical Scope and Strong Technological Foundations" *Managed Healthcare News* May, 2001

67. Bauer, J.C. "Insights on Telemedicine: How Big is the Market?" *Journal of Healthcare Information Management* vol. 16/no. 2, Spring 2001, pp. 10-11
68. Coile, R.C. Jr. and J.C. Bauer The Digital Transformation of Health Care: Consumer Channels, Cost Reduction, and Clinical Performance Improvement (Chicago, IL: Health Administration Press, Fall 2001)
69. Bauer, J.C., B.T. Malec, R.I. Skinner "E-Health Roundtable: Discussion of Issues" (Chicago, IL: Healthcare Information Management Systems Society, 2001), pp. 13-18
70. Bauer, J.C. "An Insider's Forecast for the Future of Health Care: Getting Better in Spite of Reform" *Technology Early Warning System*, Bon Secours Health System, Inc., www.bshsi.com/tews/papers.htm, 2001
71. Bauer, J.C. "Time to Set a New Strategy" *Advance for Nurse Practitioners*, Vol. 9, No. 12, December, 2001, p. 17
72. Bauer, J.C. "With Enemies Like These, You Need Advocates" Advance for Nurse Practitioners, Fall, 2001
73. Bauer, J.C. "The Changing Paradigm of Knowledge in Health Care: Implications of Evolutionary Experience in the United States" in Knowledge Management in the Learning Society Organization of Economic Cooperation and Development (Paris, France); 2002
74. Bauer, J.C. "Rural Health and the Digital Transformation of Health Care: New Perspectives on the Future" Journal of Legal Medicine, vol. 23/no. 1, March 2002, pp. 73-84
75. Bauer, J.C. "Nurturing Leadership for Telemedicine: Clinical Champions" *Journal of Healthcare Information Management* vol. 16/no. 3, Summer 2002, pp. 16-17
76. Bauer, J.C. "The Future of Home Telehealth: Unprecedented Opportunities in a Growing Market;" *Technology Early Warning System*, Bon Secours Health System, Inc., www.bshsi.com/tews/papers.htm, 2002
77. Bauer, J.C. "Digital Alchemy: Turning Information into Knowledge" *Journal of Healthcare Information Management* vol. 16/no. 4, Fall 2002, pp. 15-16
78. Bauer, J.C., J. Marion "The Future of Radiology: Revolution in Diagnostic, Therapeutic, and Biomedical Imaging" *Technology Early Warning System*, Bon Secours Health System, Inc., www.bshsi.com/tews/papers.htm, 2002
79. Bauer, J.C. "The Future of Musculoskeletal Health Care: Keys to Successful Service Lines in Orthopedic Surgery and Related Clinical Specialties" *Technology Early Warning System*, Bon Secours Health System, Inc., www.bshsi.com/tews/papers.htm, 2002
80. Bauer, J.C. "The Future of Wound Care: Opportunity in an Undervalued Component of Higher Quality and Lower Costs" *Technology Early Warning System*, Bon Secours Health System, Inc., www.bshsi.com/tews/papers.htm, September 2003

81. Bauer, J.C. "New Diagnostic Technologies and Changing Roles of Practitioners: Forecast and Implications for the Canada Health Act" Health Canada, 2003
82. Bauer, J.C. "Leadership: New Foundations for Future Success" *Journal of Healthcare Information Management* vol. 17/no. 1, Winter 2003, pp. 6-7
83. Keillor, A.R., G. Hobbs, J.C. Bauer "The Balance between Metrics and Mission: Cultural Transformation in Healthcare Organizations" *Michigan Health and Hospitals Magazine*, January/February 2003
84. Bauer, J.C. "Technology and the Future of Healthcare: Guidelines for Making Unaffordable Investments You Can't Afford Not to Make" The Governance Institute, *Board Room Press*, April 2003, pp. 1-8
85. Bauer, J.C. "Next Steps in Technology Management: Back to the Basics for Clinical Transformation" *Journal of Healthcare Information Management* vol. 17/no. 2, Spring 2003, pp. 5-6
86. Bauer, J.C. "IT Outsourcing Gives Michigan Hospitals a Boost" *Michigan Health and Hospitals Magazine* May/June 2003, pp. 12-14
87. Hobbs, G, J.C. Bauer, A.R. Keillor "New Perspectives on the Quality of Care: Reducing Medical Errors through Cultural Change and Clinical Transformation" *Medscape Money & Medicine* 4(2), August 20, 2003
88. Bauer, J.C. "Next Steps in Technology Management: Back to the Basics for Clinical Transformation" *Journal of Healthcare Information Management* vol. 17/no. 2, Spring 2003, pp. 5-6
89. Bauer, J.C. "The Operating Room of the Future (ORF): The Power of Information Technology to Improve Surgical Care" *Technology Early Warning System*, Bon Secours Health System, Inc., www.bshsi.com/tews/papers.htm, 2003
90. Bauer, J.C. "The Story on Security: Stay Tuned for Details..." *Journal of Healthcare Information Management* vol. 17/no. 3, Summer 2003, pp. 12-13
91. Bauer, J.C. "The Future of Cardiology: Opportunities to Exceed Expectations;" *Technology Early Warning System*, Bon Secours Health System, Inc., www.bshsi.com/tews/papers.htm, 2003
92. Bauer, J.C. "Return on Investment: Going Beyond Traditional Analysis" *Journal of Healthcare Information Management* vol. 17/no. 4, Fall 2003, pp. 4-5
93. Bauer, J.C. "Service Robots in Health Care: The Evolution of Mechanical Solutions to Human Resource Problems;" *Technology Early Warning System*, Bon Secours Health System, Inc., www.bshsi.com/tews/papers.htm, 2003

94. Bauer, J.C. "Personalized Predictive Medicine: Unexpected Developments and Emerging Opportunities in the Genomics Revolution" *Technology Early Warning System*, Bon Secours Health System, Inc., www.bshsi.com/tews/papers.htm, December 2003
95. Bauer, J.C. "Why CPOE Must Become SOP" *Journal of Healthcare Information Management* vol. 18/no. 1, Winter 2004, pp. 9-10
96. Bauer, J.C. "Personalized Predictive Medicine: What It Means to You Personally and Professionally" Turnberry Island Conference Proceedings, The Governance Institute, January 2004
97. Bauer, J.C., J. Wright "The Operating Room of the Future: The Impact of Science and Technology on Form and Function" *Healthcare Design* March 2004, pp. 27-30
98. Bauer, J.C. "HIPAA: A Paradigm Shift in the Politics of Health Care" *Journal of Healthcare Information Management* vol. 18/no. 2, Spring 2004, pp. 5-6
99. Bauer, J.C. "Clinical Informatics: An Idea Whose Time Must Come" *Journal of Healthcare Information Management* vol. 18/no. 3, Summer 2004, pp. 8-9
100. Barmettler, J, J.C. Bauer "Protecting the Wave of the Future: Establishing Security for the Electronic Health Record" *Journal of the American Health Information Management Association* September, 2004, pp. 24-29
101. Bauer, J.C. "Starting from Scratch: The Need for Fresh Perspectives and New Skills" *Journal of Healthcare Information Management* vol. 19/no. 1, Winter 2005, pp. 5-7
102. Bauer, J.C. "Avoiding the Train Wreck in Health Care: Integrating Information in the Clinic and Back Office" *Journal of Healthcare Information Management* vol. 19/no. 2, Summer 2004, pp. 5-7
103. Bauer, J.C. "Strategic Planning and Information Technology: Back to the Future All Over Again" *Journal of Healthcare Information Management* vol. 19/no. 3, Fall 2005, pp. 9-11
104. Bauer, J.C. "Outpatient Imaging Centers: New Functions, Alternatives, and Foundations for Successful Ventures" *Technology Early Warning System*, Bon Secours Health System, Inc., www.bshsi.com/tews/papers.htm, December 2004
105. Bauer, J.C. "The Coming Convergence in Diagnostics: Implications of Molecular Medicine" *Technology Early Warning System*, Bon Secours Health System, Inc., www.bshsi.com/tews/papers.htm, March 2005
106. Bauer, J.C. "The Complex Futures of Oncology: Finding Cures for Cancers" *Technology Early Warning System*, Bon Secours Health System, Inc., www.bshsi.com/tews/papers.htm, May 2005
107. Bauer, J.C. "The Paradoxical Future of Surgery: Changing a Lot while Staying the Same" *Technology Early Warning System*, Bon Secours Health System, Inc., www.bshsi.com/tews/papers.htm, August 2005

108. Bauer, JC “Sixties Soul in the Wireless Personal Computer: Go Ask Alice” *Journal of Healthcare Information Management* vol. 19, no. 4, Winter 2005
109. Bauer, JC “the Future of Medical Simulation: New Foundations for Education and Clinical Practice” *Technology Early Warning System*, Bon Secours Health System, Inc., www.bshsi.com/tews/papers.htm, January, 2006
110. Bauer, JC “Ambulatory Care in the Big Picture: Completing the HIT Puzzle” *Journal of Healthcare Information Management* vol. 20/no. 1, Winter 2006
111. Bauer, JC “New Dynamics of Payment for Care: Consumer Plans are Coming” *Journal of Healthcare Information Management* vol. 20/no. 2, Spring 2006, pp. 6-8
112. Bauer, JC, T Flannery “Strategies for the Hospital Workforce of 2010” *Trustee Magazine* vol. 59/no. 4, April 2006
113. Bauer, JC “Creating a Seamless IT Enterprise: The Rest of the Story” *Journal of Healthcare Information Management* vol. 20/no. 3, Summer 2006, pp. 19-20
114. Bauer, JC “Patient Safety: Getting It Right by Doing it Backwards” *Journal of Healthcare Information Management* vol. 20/no. 4, Fall 2006
115. Bauer, JC, M Hagland “Consumer-Directed Health Care: What to Expect and What to Do” *Healthcare Financial Management* July 2006, pp. 76-82.
116. Bauer, JC “The Future of Health Care: Forecasts, Implications, and Responses” *Healthcare Executive* September 2006, pp. 14-20
117. Bauer, JC “Thinking Like a Futurist” *Executive Briefing and Exchange* vol. 2/no. 20, 23 October, 2006
118. Bauer, JC, P Polakoff “The Growing Importance of Data in Health Care” *Executive Briefing and Exchange* vol. 3/no. 2, 22 January 2007
119. Bauer, JC “Rewarding Improvement: The Unintended Consequences of Pay-for-Performance” *Journal of Healthcare Information Management* vol. 21/no. 1, Winter 2007, pp. 6-8
120. Bauer, JC “The Future of Home Care Revisited: Integrating Technologies and Systems to Create a New Medical Home” *Technology Early Warning System*, Bon Secours Health System, Inc., www.bshsi.com/tews/papers.htm, March, 2007
121. Bauer, JC “The Mid-Term Political Outlook for HIT: The Best Way to Get Things Done” *Journal of Healthcare Information Management* vol. 21/no. 2, Spring 2007
122. Bauer, JC “Thinking Inside the (Big) Box” *HFMA Strategic Financial Planning*, Spring 2007

123. Bauer, JC "A Progress (?) Report on Consumer-Directed Health Care" *Executive Briefing and Exchange – A Service for Executive Women in Healthcare* vol.3/issue11, June 11, 2007
124. Bauer, JC "The Mirage of Reimbursement Reform" *HFMA Strategic Financial Planning*, Summer 2007
125. Bauer JC "An Early Warning: The –omics Data and Personalized Medicine Are Coming" *Journal of Healthcare Information Management* vol. 21/no. 3, Summer 2007
126. Bauer, JC "The Fourth Factor of Production: Helping Caregivers Work Smarter Instead of Harder" *Journal of Healthcare Information Management* vol. 21/no. 4, Summer 2007
127. Bauer, JC "Consumer-Directed Health Care: Reform's Red Herring" *HFMA Strategic Financial Planning*, Fall 2007
128. Bauer, JC "Financial Leadership and Health Reform: Be Careful What You Asked For" *hfm Magazine*, August 2007
129. Bauer, JC "The Challenge of the Future: Learning to Survive and Thrive on 17 Percent" *Executive Briefing and Exchange – A Service for Executive Women in Healthcare* vol.3/issue17, June 11, 2007
130. Bauer, JC "Health care won't look the same in the future" *Star Gazer; Elmira/Corning, New York*, September 30, 2007
131. Bauer, JC "Welcome (to the Medical) Home" *HFMA Strategic Financial Planning*, Spring 2008
132. Bauer, JC "Economics 101: The Imperatives for Efficiency and Effectiveness" *Journal of Healthcare Information Management* vol. 22/no. 1, Winter 2008
133. Bauer, JC "What Pharmacies Can Teach Us About Curing Medical Errors" *HFMA Strategic Financial Planning*, Spring 2008
134. Bauer, JC "Health Reform and Payment Trends: Don't Wait for Politicians" *hfm Magazine*, April 2008
135. Bauer, JC "Tea Leaves at a Trade Show: A Glimpse into a World of Possibilities" *Journal of Healthcare Information Management* vol. 22/no. 2, Spring 2008
136. Bauer, JC "Vers une Reform du Systeme de Sante aux Etats-Unis?" *Hospitaux Magazine*, Avril 2008
137. Bauer, JC "Medical Tourism: Can We Compete?" *HFMA Strategic Financial Planning*, Summer 2008
138. Bauer, J.C. "The Next Big Thing at HIMSS08" *Journal of Healthcare Information Management*, vol. 22/no. 3, Summer 2008

139. Bauer, J.C. "Employing the Medical Staff: The Cure for What Ails Us" *HFMA Strategic Financial Planning*, Fall 2008
140. Bauer, J.C. "The Evolution of HIT: Creating the Missing Link" *Journal of Healthcare Information Management*, vol. 22/no. 4, Fall 2008
141. Bauer, J.C. "Doing Better with What We Have - Key to Successful Reform" *Health Progress*, January-February 2009
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146. Bauer, J.C. "Productive Reform: Change That's Truly Different: A Productive Approach to Reform" *hfm Magazine*, February 2009
147. Bauer, J.C. "A Real Crisis Demands Real Strategies" *HFMA Strategic Financial Planning*, Spring 2009
148. Bauer, J.C. "Electronic Health Records - Why Not Now?" *HFMA Strategic Financial Planning*, Summer 2009
149. Bauer, J.C. "Redirecting Reform: Is the Operation a Success if the Patient Dies?" *ACS Industry Update: Q1-2010*, July 2009
150. Bauer, J.C. "Double-Edged Sword: When It Comes to ARRA, the Devil is in the Details" *Journal of Healthcare Information Management*, vol. 23/no. 3, Summer 2009
151. Bauer, J.C. "Medical Tourism: Wave of the Future in a World of Hurt?" *hfm Magazine*, August 2009
152. Bauer, J.C. "A Healthcare Reform Forecast - and What to Do About It" *HFMA Strategic Financial Planning*, Fall 2009
153. Bauer, J.C. "Comparative Effectiveness Research: New Demands on Health IT" *Journal of Healthcare Information Management*, vol. 23/no. 4, Fall 2009
154. Bauer, J.C. "Health Reform 2009: A Positive and Realistic Alternative for Payers" *ACS Industry Update: Q2-2010*, November 2009

155. Bauer, J.C. Statistical Analysis for Decision Makers in Healthcare: Understanding and Evaluating Critical Information in Changing Times (New York: CRC Press, 2009)
156. Bauer, J.C. "The Real Lessons of Health Reform" *HFMA Strategic Financial Planning*, Winter 2010

Additional original contributions to journal articles and newsletters appearing under names of other writers; Author of numerous Web pages; Frequent quotes in national healthcare press; Samples available upon request.

VIDEOS

1. Bauer, J.C. "An Introduction to the Primary Care Hospital" (Wesley Foundation, Wichita, KS, 1989)
2. Bauer, J.C., E.M. Weis "Rural Health Marketing Surveys: What Consumers Say, What Hospitals can Do" (Brighton, CO: Brighton Books, 1990)
3. Bauer, J.C., E.M. Weis, K.A. Miller "The Primary Care Hospital: An Introduction to the Conversion Model" (Brighton, CO: Brighton Books, 1990)
4. Bauer, J.C., C.H. Kooiker "Physician Recruitment and Retention: New Thinking and Successful Strategies" (Brighton, CO: Brighton Books, 1991)
5. Weis, E.M., J.C. Bauer "Affiliations for the Rural Hospital: Clinical and Managerial Keys to Success" (Brighton, CO: Brighton Books, 1991)
6. Bauer, J.C. "Ambulances and Emergency Medical Services: A Progressive System for the Rural Hospital" (Brighton, CO: Brighton Books, 1992)
7. Bauer, J.C. "Scholarship Opportunity for Rural Students Interested in Health Careers" (Denver, CO: Boettcher Foundation, 1993)
8. Bauer, J.C. "Issues and Problem-Solving for Small and Rural Hospitals" (Fargo, ND: Lutheran Health System, 1995)
9. Bauer, J.C. "Collaboration in the Hospital Industry: The Time Has Come" (Brighton, CO: Brighton Books, 1995)
10. Bauer, J.C. "Chaos Theory and the Future of Health Care" (Brighton, CO: Brighton Books, 1995)
11. Bauer, J.C. "The Real Meanings of Capitation and Managed Care" (Brighton, CO: Brighton Books, 1995)
12. Bauer, J. C. And L. R. Kaiser "Sharp-The BirthPlace: A Video Site Visit" (Brighton, CO: Brighton Books, 1996)

Additional contributions to network news features and videos made by other producers.

PROFESSIONAL PRESENTATIONS

Dr. Bauer has given hundreds of speeches, seminars, and other conference presentations to state and national audiences on key issues of health care. Representative titles and locations of recent presentations are available upon request. Speaking experience includes presentations to national meetings of the American Hospital Association, the American Medical Association, the Healthcare Financial Management Association, the Joint Commission for the Accreditation of Healthcare Organizations, the Healthcare Information Management Systems Society, and The Governance Institute.

LITIGATION SUPPORT

1. Analysis of income losses in personal injury and wrongful death cases for Larry Singell, Ph.D., and John Morris, Ph.D. (subcontracts with graduate school professors who were serving as expert witness; several cases; 1972-1975)
2. Colorado grand jury inquiry into possible hospital price fixing (sealed testimony based on health insurance research done as medical school professor; 1978-79)
3. Expert testimony on certificate of need applications before Colorado Health Systems Agencies, State Health Planning and Development Agency, and Colorado State Board of Health (written affidavits and oral testimony presented both for and against numerous certificate of need applications; 1975-1983)
4. Plaintiff's expert witness in Denver, Colorado District Court jury trial concerning fairness of state reimbursement of true costs for nursing home services (written affidavits, depositions, and trial testimony; verdict in favor of plaintiff, 1979)
5. Plaintiff's expert witness in complaint against Blue Cross & Blue Shield of Colorado concerning relative reimbursement for ophthalmologists' and optometrists' fees for correction of strabismus (oral testimony before administrative hearing officer and written affidavit; case settled out of court; 1985)
6. Plaintiff's expert witness in an employee complaint against employer about the adverse health effects of being exposed to tobacco smoke in the workplace (written affidavits and hearing testimony before federal examiner; employee reassigned, 1986)
7. Plaintiff's expert witness in U.S. District Court of Colorado complaint concerning monopolization of market for physical therapy services (written affidavit and depositions; settled before trial; 1990)
8. Plaintiff's expert witness in U.S. District Court of New Mexico complaint concerning loss of practice income due to wrongful discharge from hospital medical staff (written affidavit and depositions; settled before trial, 1991)
9. Plaintiff's expert witness in U.S. District Court of New Mexico complaint concerning monopoly behavior in market for family practice services (written affidavit and deposition, case settled before trial; 1992-94)
10. Plaintiff's expert witness in U.S. District Court of Colorado, Denver, complaint concerning non-compete clause and exclusion from practice in a geographic market (written affidavit, depositions, and trial testimony; Judge ruled in favor of plaintiff on all counts, 1994-95)
11. Defendant's expert witness in Colorado District Court, Greeley, complaint concerning non-compete clause, exclusion from practice in a geographic market, and valuation of claimed damages (written affidavit and depositions; Judge ruled in favor of defendant on all counts, 1995)

12. Defendant's expert witness in U.S. Department of Justice, Anti-trust Division, Civil Investigation of alleged monopoly behavior in insurance services and physician networks (written analysis and extensive meetings with federal investigators; consent decree signed, 1997)
13. Defendant's expert witness in Missouri District Court, Kansas City, complaint concerning alleged monopoly behavior as result of suspension from hospital medical staff (written affidavit filed; case pending, 1997)
14. Defendant's expert witness in Colorado District Court, Denver, complaint concerning value of data processing services provided to a Preferred Provider Organization (written affidavits and depositions; case settled before trial, 1998)
15. Plaintiff's expert witness in Colorado District Court, Adams County, complaint concerning value of economic losses due to refusal to allow plaintiff to practice of medicine according to contract (case settled before trial; 1999)
16. Defendant's expert witness in Kentucky District Court, Muhlenberg County, complaint concerning quality of care provided in a rural hospital to an injured adolescent (extensive review of hospital policies, medical records, and compliance with regulatory requirements; written report and deposition; case settled at trial, 2002); *Blevins vs. Muhlenberg Community Hospital, et al.*
17. Plaintiff's expert witness in U.S. District Court, Pitkin County, complaint concerning loss of income due to problems with establishing practice and receiving hospital privileges (ongoing, 2004); *Bramlet v. AVH*, Case # 01-MK-2089 (CBS)
18. Plaintiff's expert witness in U.S. District Court, Pitkin County, complaint concerning competition for providing orthopedic services in the Aspen area (settled out of court, 2005); *Aspen Orthopedics and Sports Medicine et. al. v. AVH et. al.*, Case # 99-RB-1763 (MJW)
19. Defendant's expert witness in Colorado District Court, Garfield County, complaint concerning determination of liquidated damages for competing practice (settled out of court, 2005); *Shelley S. Binkley, M.D. v. Women's Health Associates, Case # 2005 CV 193, Div. A*
20. Defendant's expert witness in Louisiana 14th Judicial District Court, Parish of Calcasieu, in consolidated complaints concerning constitutionality of state statute capping damage awards for professional liability (ongoing, 2008), *Arrington & Taylor v. State of Louisiana*, etc.